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17. ABSTRACT (MAX. 250 WORDS)

Conclusions of Board of Trustees of State Colleges in Rhode Island in a survey on the need for the establishment of community colleges in that State. Recommendations deal with: Number and location of colleges needed, timetable of establishment and operation, annual costs of operation, student fees, capital expenditures, nature of educational program, and problems of organization and administration.

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BOARD OF TRUSTEES OF STATE COLLEGES

REPORT
ON
COMMUNITY COLLEGES

TO THE
GENERAL ASSEMBLY
AT ITS
JANUARY SESSION
1960

U. S. DEPARTMENT OF HEALTH, EDUCATION AND WELFARE
Office of Education

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STATE OF RHODE ISLAND PROVIDENCE PLANTATIONS

ED000363

State of Rhode Island and Providence Plantations

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UNIVERSITY OF RHODE ISLAND
RHODE ISLAND COLLEGE OF EDUCATION

25 PARK STREET
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STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

THE BOARD OF TRUSTEES OF STATE COLLEGES

PROVIDENCE, RHODE ISLAND

February 12, 1960

TO THE HONORABLE MEMBERS OF THE GENERAL ASSEMBLY

Gentlemen:

The Board of Trustees of State Colleges herewith submits a report of its investigations and recommendations relating to the establishment of Community Colleges, in accordance with the directive in Resolution Number 194 of the January, 1959 Session of the General Assembly.

The Board commends the recommendations in this report to the favorable consideration of the Governor and the General Assembly in the belief that they will serve the best interests of the State in providing adequate opportunities for higher education for its people.

Respectfully submitted by
BOARD OF TRUSTEES OF STATE COLLEGES

James P. Adams
Chairman

BOARD OF TRUSTEES OF STATE COLLEGES
REPORT ON COMMUNITY COLLEGES

TO THE HONORABLE GENERAL ASSEMBLY:

The Commission to Study Higher Education was created by a Resolution of the General Assembly at its January 1956 Session. The Commission made its Report to the Governor and General Assembly on February 12, 1959.

Recommendation of the Commission

In its report the Commission made a number of Recommendations including the following:

"3. That the State plan the establishment of community colleges to meet the educational needs that will not be met by the expansion of the State's privately supported colleges or by the expansion of the two State supported colleges under action taken in recommendations one and two above. That the Community Colleges:

a) be developed to provide education near home for the expected increase in numbers of our youth;

b) be charged with developing broad and diversified programs for two years beyond the high school, including vocational and technical programs and a liberal program which will parallel the first two years of a four year college;

c) be charged with part of the responsibility for providing programs of adult education and community services as needed by the people of the state;

d) provide guidance and counseling services to encourage each person to study those subjects most appropriate to his abilities and interests;

e) be established in orderly fashion according to a priority system, and in keeping with sound planning and feasible financing;

f) be governed by the Board of Trustees of State Colleges as part of a unified system of publicly supported higher education;

g) be established and supported by State finances."

Directive of the General Assembly

During the January 1959 Session, the General Assembly adopted and the Governor approved the following Resolution No. 194:

RESOLUTION Directing the Board of Trustees of State Colleges to Survey the Need for and Report Proposals for Establishment of Two-Year Community Colleges.

Whereas, The interests of the State and the welfare of its people are served by the provision of adequate opportunities for education beyond the high school; and

Whereas, The educational interests of many young people in the state will be served by educational programs of two years duration offered by institutions established for this specific purpose; and

Whereas, Such institutions can also offer to other students a convenient and economical opportunity for the pursuit of the first two years of college studies in anticipation of subsequent transfer to four year colleges; therefore be it

Resolved, That the Board of Trustees of State Colleges be and is hereby authorized and directed to survey the developing need for such two year educational programs in the state looking toward the establishment of one or more community colleges as a part of a unified system of higher education under the jurisdiction of the Board of Trustees; and be it further

Resolved, That the Board of Trustees be authorized and directed to report its findings to the general assembly not later than February 15, 1960 with proposals for the establishment of one or more such institutions, including the proposed number and nature of such institutions, the location, the time of establishment, the financial requirements in terms of physical facilities and annual budgets for operation and maintenance, and their organic relationship to the institutions under the jurisdiction of the Board of Trustees."

Community College Study Group

In pursuance of the purpose outlined in this directive of the General Assembly, the Board of Trustees appointed a Community College Study Group and invited it to

conduct a comprehensive study of Community Colleges and their relationship to the educational needs of this State at this time. This Study Group consisted of five professional educators intimately acquainted with the administration of higher education and with the Rhode Island scene, and two business men who had served as members of the Commission to Study Higher Education:

Thomas F. Black, Jr. a member of the Commission to Study Higher Education

William C. Gaige, President of the Rhode Island College of Education

John J. Halloran, a member of the Commission to Study Higher Education

Francis H. Horn, President of the University of Rhode Island

Barnaby C. Keeney, President of Brown University

Very Rev. Robert J. Slavin, O.P., President of Providence College

Michael F. Walsh, Commissioner of Education and a member of the Board of Trustees, Chairman

The Board of Trustees made available to the Study Group the Professional services of Edwin F. Hallenbeck, Director of the Office of Institutional Research at the University of Rhode Island.

Recommendations of the Study Group

In the pursuit of its studies, the Study Group attempted to measure the need for two year college programs in Rhode Island and the nature and extent of the interest therein by projecting the college age population of the State for the next twenty years and by surveying the attitudes of high school seniors in all the schools of the State. It also studied the geographical distribution of population within the State and the growth trends, present and prospective. It gave consideration to the location of other institutions of higher education and the services which they already render some portions of the State.

The Study Group gave consideration to the functions of community colleges as they have developed in this country, and to their relations with schools and with other collegiate institutions. It considered the problems involved in differentiating the functions of each such institution when more than one serves the State. It weighed the matter of academic standards and their bearing upon the size of the institution and the nature of the curriculum. It examined the matter of operating

cost and student fees and the financial requirements for the development of adequate physical plants.

And finally, the Study Group gave very careful consideration to the problem of corporate control and to effective organization and administration of such institutions. For this purpose, it surveyed the experience of other states and sought the advice of professional consultants especially qualified by training and experience in the Community College field. It also based its conclusions on the essential importance of maintaining a unified system of publicly supported higher education, so integrated with respect to educational function and operating method that undesirable duplication of effort and uneconomical use of public funds will be avoided.

As a result of its studies, the Study Group presented its findings in the form of a ***Master Plan for Community Colleges in Rhode Island*** which it recommended to the favorable consideration of the Board of Trustees. This proposed Master Plan is included as an appendix to this Report. The Board of Trustees accepts this opportunity to express publicly its deep appreciation of the time and effort which members of the Study Group brought to this task and the significance of the service which they have thus rendered to the Board of Trustees and the people of the State.

Conclusions of the Board of Trustees

The Board of Trustees has reviewed with painstaking care the Master Plan submitted by the Study Group and the basic studies from which its conclusions were drawn. It has also given its own independent consideration to all aspects of the problem and to the proposed solutions set forth in the Report of the Study Group.

Number of Community Colleges. The Board shares the view of the Study Group that, for the foreseeable future, three Community Colleges, strategically located, will serve the needs of the State for this type of educational program. It believes that more units would not reach an appreciably larger number of prospective students and would substantially increase the financial burden of the State.

Location of Community Colleges. The Board believes that, if feasible, a Community College should be so located as to serve an important segment of a concentrated population and, at the same time, be accessible to less densely populated regions in proximity thereto. With this in mind, it shares the view of the Study Group that the three Community Colleges should be located as follows:

One in the Pawtuxet Valley where it will serve the southern segment of the Metropolitan Providence area and the outlying regions to the south and west in Kent County and Washington County.

One in the vicinity of Mount Hope where it will serve the moderately populous areas of Bristol County and Newport County.

One in the Blackstone Valley where it will serve the northern segment of the Metropolitan Providence area and the outlying regions to the north and west in Providence County.

Time-Table of Establishment and Operation. The Board shares the view of the Study Group that the three Community Colleges should be established and begin operations according to an orderly plan which allows sufficient time for careful planning of the programs, construction of physical facilities and recruitment of teaching staff. In projecting a time-table the Board has felt that it must give consideration to the fiscal requirements of the plan as a whole and their impact upon the public finances of the state. At the same time, it realizes that the need for these institutions will be pressing and that they should be in operation as soon as possible.

With this time element in mind, the Board has devised a plan which brings the three Community Colleges into being successively at two year intervals beginning in 1962, while at the same time deferring until 1962 and later the requests for capital funds for construction. The Board proposes to accomplish this by making use of space already available in the Providence Center of the University of Rhode Island (on the old R.I.C.E. campus) for the first few years of operation of one of the units to be established.

To be specific, the Board believes that it should be authorized:

1. To establish the Pawtuxet Valley Community College with the expectation that funds will be requested for construction in 1962 and that the College will enroll students and begin operations on its permanent campus in the Pawtuxet Valley in the fall of 1964.
2. To establish the Mount Hope Community College with the expectation that funds will be requested for construction in 1964 and that the College will enroll students and begin operations on its permanent campus in the vicinity of Mount Hope in the fall of 1966.

3. To establish the Blackstone Valley Community College with the expectation that funds will be requested for construction in 1966 and that the College will occupy its permanent campus in the Blackstone Valley in 1968; but, that in the meantime, the College will be provided temporary quarters in the Providence Center of the University of Rhode Island so that it can enroll students and begin operations in the fall of 1962.

Until the other Community Colleges are operating on their own campuses, the Blackstone Valley Community College operating in its temporary location would admit students from all parts of the state. When the Blackstone Valley campus is ready for occupancy, the College will vacate its temporary quarters which will be needed for the development of the University's organized programs of study in Providence.

Rate of Growth. In Projecting the Master Plan which it recommended to the Board, the Study Group contemplated a continuous increase in the number of students interested in, and qualified for, admission to the Community Colleges, with the prospect of an ultimate total enrollment of 2000 students in each unit. In view of what we already know regarding the growth trend in the college age population of the State and the persistent year by year increase in the portion of the college age population interested in going to college, these are reasonable expectations.

The Board believes, however, that it is not necessary for the State to commit itself at this time to a development on this scale. It believes that it should base its initial projections on an enrollment of 500 students in each unit. Subsequently, as pressures for admission appear to warrant it, the Board would make explicit proposals for expansion, accompanied by requests for capital funds for additions to the physical plants and requests for larger operating appropriations. Such further developments would clearly involve considerations of public policy and would be subject to determination by the Governor and the General Assembly.

Annual Costs of Operation. The Study Group estimated the annual operating cost of the Community College educational program to be approximately $700 per student. In the judgment of the Board this is a reasonable estimate in terms of 1960 dollars. The Board would expect to submit its initial operating budgets on this basis.

This means that for each 500 students in the Community College System, an annual operating cost of $350,000 would be incurred. The total annual operating cost for three Community Colleges of 500 students each would be $1,050,000; and for three Colleges of 1000 students each, $2,100,000.

Student Fees. The Board believes that the whole pattern of student fees in the institutions under its jurisdiction should be subjected to reexamination in the near future. For present purposes, however, it believes that it should proceed on the assumption that the General Fee in the Community Colleges, i.e. the fee paid by Rhode Island residents, will be the same as the General Fee at the University of Rhode Island. The Board would expect to make its operating budget estimates on this basis. At the present time this General Fee is $200 per year.

Capital Expenditures for Physical Plants. The Board shares the view of the Study Group that the physical plant development for each Community College can be effected in successive phases, of which the first would provide the basic facilities for an enrollment of 500 students. Because of the nature of the facilities which must be included in the initial construction, it appears to the Board that the first phase will require an expenditure of $4000 per student. This initial construction would be planned in such a way as to be readily expandable to meet the needs of an increasing enrollment when this becomes necessary. The Board believes that it will be possible to make subsequent additions to the physical plants at costs approximating the $3000 per student estimated by the Study Group.

To provide for the basic enrollment of 500 students at the estimated $4000 per student cost in the years indicated in the time-table above will require capital fund expenditures as follows:

In 1962, $2,000,000 for initial construction for the Pawtuxet Valley Community College.

In 1964. $2,000,000 for initial construction for Mount Hope Community College.

In 1966, $2,000,000 for initial construction for Blackstone Valley Community College.

Additional funds will be required for each Community College for the acquisition and development of an adequate site.

Nature of Educational Program. The Board shares the view of the Study Group that the Community Colleges should offer (1) a two-year college transfer program, (2) a two-year terminal general education program, and (3) such two-year college technical and vocational programs as may be pertinent to the needs of the community. These programs will not be merely a continuation of high school work. They will represent college level studies designed to meet the needs of qualified students who can make effective use of the State's investment in their education.

It will be the purpose of the Board to consult, from time to time, representative groups in the community, seeking counsel with respect to appropriate technical and vocational programs and other community services which the College might provide.

Organization and Administration. The Board shares the views of the Commission to Study Higher Education and the Community College Study Group that the Community Colleges should be under the governing jurisdiction of the Board of Trustees of State Colleges, as contemplated in the Resolution adopted by the General Assembly when it caused this comprehensive survey to be made. This is essential, if these institutions are to be a part of a unified system of public higher education serving the State as a whole.

With respect to the administrative structure of these institutions, the Board believes that the interests of the State will be best served, for the time being at least, if the administrative head of each Community College is responsible directly to the Board of Trustees. By this arrangement the Board will be more closely related to the Colleges and the communities which they serve. This will be especially helpful during the planning and development stages of operation. For this reason, it will be the purpose of the Board to appoint a Director of each Community College who will be especially qualified by training and experience in this field and responsible to the Board of Trustees.

Recommendations of the Board of Trustees

Having in mind the Report of the Commission to Study Higher Education, the Resolution of the General Assembly, and the Report of the Community College Study Group and on the basis of its own judgments with respect to this problem, the Board of Trustees respectfully makes the following recommendations to the General

Assembly and submits herewith draft legislation which would give effect to these recommendations:

(1) That the General Assembly, in its January 1960 Session, authorize the Board of Trustees of State Colleges –

a) To establish the Pawtuxet Valley Community College to begin operation in the fall of 1964.

b) To establish the Mount Hope Community College to begin operation in the fall of 1966.

c) To establish the Blackstone Valley Community College to begin operation in the fall of 1962 with temporary facilities made available in Providence, and subsequently to be relocated on its own campus in 1968.

(2) That the General Assembly, in its January 1960 Session, appropriate the sum of $40,000 for the use of the Board of Trustees during the fiscal year 1960–61 for preliminary planning and organization of the Community Colleges and their educational programs.

(3) That the General Assembly, in its January Sessions in 1962, 1964 and 1966 take such steps as may be necessary to provide, either through bond issues, or by such other means as it may deem appropriate, the funds which will be required for the acquisition of land and construction of physical facilities for the Community Colleges in accordance with the plan set forth above, for which specific requests will be made in these years by the Board of Trustees.

The pages following contain draft legislation to establish Community Colleges, and the full text of the *Master Plan for Community Colleges in Rhode Island.*

AN ACT TO ESTABLISH TWO-YEAR COMMUNITY COLLEGES, IN AMENDMENT OF AND IN ADDITION TO TITLE 16 OF THE GENERAL LAWS, ENTITLED "EDUCATION."

SECTION 1. Title 16 of the general laws, 1956, entitled "Education," as amended, is hereby further amended by adding thereto the following chapter:

"CHAPTER 44

"Community Colleges

"16-44-1. The general assembly having found that the welfare of the state and the educational interests of many of its young people will be served by college programs of two years duration offered by institutions established for this specific purpose, hereby declares its intention to provide such educational programs through the establishment and operation of two-year community colleges as a part of a unified system of higher education.

"16-44-2. Purposes of Community Colleges. - It shall be the purposes of the community colleges to provide educational programs of two years duration as follows: (a) two-year college transfer programs; (b) two-year terminal general education programs; (c) two-year college technical and vocational programs; (d) and such other educational programs and services as are appropriate to such institutions.

"16-44-3. Pawtuxet Valley Community College. - The board of trustees of state colleges is hereby authorized and empowered to establish an institution to be known as Pawtuxet Valley Community College, and said board is authorized to enroll students in said college on or after September 1, 1964.

"16-44-4. Mount Hope Community College. - The board of trustees of state colleges is hereby authorized and empowered to establish an institution to be known as Mount Hope Community College, and said board is authorized to enroll students in said college on or after September 1, 1966.

"16-44-5. Blackstone Valley Community College. - The board of trustees of state colleges is hereby authorized and empowered to establish an institution to be known as Blackstone Valley Community College, and said board is authorized to enroll students in said college on or after September 1, 1962.

"16-44-6. Management of Community Colleges. - The board of trustees of state colleges shall be responsible for the control, management and operation of community colleges in the same manner as heretofore it has been responsible for the control, management and operation of the

University of Rhode Island and of the Rhode Island College of Education.

"16-44-7. Annual Appropriations. - The general assembly shall annually appropriate such sum as it may deem necessary for the maintenance and support of the community colleges. The state controller is hereby authorized and directed to draw his orders upon the general treasurer for the payment of such sum, or so much thereof as may be required from time to time, upon receipt by him of properly authenticated vouchers."

SEC. 2 To carry out the purposes of this act during the fiscal year 1960-61, the sum of forty thousand dollars ($40,000) is hereby appropriated out of any money in the treasury not otherwise appropriated; and the state controller is hereby authorized and directed to draw his orders upon the general treasurer for the payment of such sum, or so much thereof as may be required from time to time, upon receipt by him of properly authenticated vouchers.

SEC. 3 This act shall take effect upon its passage

APPENDIX

M A S T E R P L A N

F O R

C O M M U N I T Y C O L L E G E S

I N

R H O D E I S L A N D

BOARD OF TRUSTEES OF STATE COLLEGES

Community College Study Group

Michael F. Walsh, Chairman

Thomas F. Black, Jr.

William C. Gaige

John J. Halloran

Francis H. Horn

Barnaby C. Keeney

Very Rev. Robert J. Slavin, O.P.

Office of Institutional Research
University of Rhode Island

Edwin F. Hallenbeck, Director

BOARD OF TRUSTEES OF STATE COLLEGES

Community College Study Committee

To: The Board of Trustees

Subject: Master Plan for Community Colleges in Rhode Island

We are pleased to present the accompanying Master Plan for the development of Community Colleges in Rhode Island designed to meet the needs of the people of the State for this form of higher education.

Plans and recommendations set forth in this report are based on extensive research and analysis conducted over a period of several months by the staff of the Office of Institutional Research, University of Rhode Island, and consultation with community college authorities.

It is believed that this Master Plan will make possible the development of community colleges which will not only fulfill the requirements specified by the Commission to Study Higher Education and the General Assembly, but also be an asset to the State of Rhode Island as a whole and landmarks to which its citizens may point with justifiable pride.

Respectfully submitted,

Michael F. Walsh
Chairman

INTRODUCTION

In recommending a plan to (1) promote the orderly development of educational opportunity for larger numbers, and (2) reduce the financial barriers faced by some students, The Rhode Island Commission to Study Higher Education proposed the establishment of Community Colleges in addition to expansion of the two State supported colleges. It was specifically suggested that the first such college open no later than 1962 and that one or more such colleges enroll approximately 6,300 students by 1980.

Recommendations are herein presented to implement the establishment of a system of two-year colleges in the State of Rhode Island. Three colleges in the immediate future are proposed to provide for 250 full-time day students in the fall of 1962, 500 in the fall of 1963, and a long range plan to accommodate 6,500 students in 1980. The colleges would in addition provide educational services for evening students, adult education programs and community services.

The proposal is designed to make two-year college programs available to the people of Rhode Island as rapidly as sound planning and financing will permit, in keeping with the recommendation of the Commission and mandate of the General Assembly. A substantial effort will be required to make this plan a reality of educational opportunity for the people of Rhode Island, both young and old. Creative imagination, skillful planning and great energy must be added to the necessary financial resources the people of the State are asked to provide. The result of these combined efforts can, in turn, provide the people of Rhode Island, together with other resources of higher education, both publicly and privately supported, with educational opportunities equal to any in the nation.

RECOMMENDATIONS OF THE COMMITTEE

In order that the needs of the youth of Rhode Island for higher education, the continuing needs of adults, and the increasing need for more adequately trained manpower for Rhode Island industry may be more fully met, it is recommended that Rhode Island establish three community colleges:

a) To meet educational needs that will not be met by the expansion of the State's privately supported colleges or by the expansion of the two state supported colleges.

b) To develop broad and diversified programs for two years beyond the high school which will:

- parallel the first two years of a four-year college;
- provide a liberal education of two years duration;
- provide vocational and technical programs;
- provide guidance and counseling services to encourage each person to study those subjects most appropriate to his abilities and interests;
- provide adult education and community services as needed by the people of the State.

The Committee therefore recommends:

1. Establishment of Community Colleges

That the State of Rhode Island establish three Community Colleges with priority in the following order:

a) Pawtuxet Valley Community College to open in the fall of 1962 with an initial enrollment capacity of 500 and an estimated ultimate enrollment of 2,000 in 1980. A more detailed plan for the establishment of this College is contained in Recommendation 6.

b) Blackstone Valley Community College to open in the fall of 1964 with an initial enrollment of 500 and an estimated ultimate enrollment of 2,500 in 1980.

c) Mount Hope Community College to open in the fall of 1966 with an initial enrollment of 500 and an estimated ultimate enrollment of 2,000 in 1980.

The general location of each college is indicated on the map on the inside of back cover.

2. Organization and Administration

That the Board of Trustees of State Colleges create the position of the President of Community Colleges to administer the several community colleges to be established under the jurisdiction of the Board; and, that the President of Community Colleges be responsible directly to the Board of Trustees. This pattern of organization will provide, in our opinion, the best organic relationship to the Board and a strong coordinated three part system of higher education in Rhode Island consisting of the University, the College and the Community Colleges.

It is further recommended that the Board take immediate steps to secure the services of an outstanding community college administrator to serve as President and begin the detailed planning for establishing the several two-year colleges.

3. Preliminary Planning

That the Board of Trustees of State Colleges request a supplemental appropriation of $55,000 for the fiscal year beginning July 1, 1960 for the Office of the President of Community Colleges to begin immediate planning for construction of facilities, and establishing a college administration, faculty and educational program for the first community college. Initial operating budgets for each college will be included in the regular annual budget request of the Board beginning with the budget for the fiscal year starting July 1, 1961, one year in advance of the opening of the first college. A general outline of the required income and expenditures for the first college is included with the recommendation dealing with its establishment.

Proposed Budget for the Office of the President of Community Colleges for Fiscal Year beginning July 1, 1960

Personal Services		
President	$12,500	
Business Officer & Planning Asst.	10,000	
Secretarial and Clerical	6,000	
Professional Consultants	5,000	$33,500
Operating Supplies and Expenses	$ 2,500	
Travel	1,500	
Capital Funds for Equipment	2,500	6,500
Architectural and Engineering fees for drawing preliminary plans for the first college campus.		15,000
		$55,000

It is recommended that the Office of the President of Two-Year Colleges be located in Providence for the first year in a convenient location such as the Providence Center of U.R.I.

4. Financial Requirements

That initially the financial requirements for community colleges be based on:

a) An operating annual budget cost of $700 per full-time student plus an additional 10% from other than state appropriations for auxiliary services;

b) a physical facilities construction cost of $3,000 per full-time student, not including land or site development.

5. Tuition and Fee Policy

The Community College Study Group has studied the question of tuition income for two-year colleges and fees that might be assessed of students in two-year colleges. It is our recommendation that the Board of Trustees of State Colleges should study the tuition policy of the Board for all state colleges with a view of adopting a consistent state policy covering all state colleges. In addition to this view unanimously approved, a minority view was presented as follows:

MINORITY REPORT

Assuming an educational cost, as recommended, of $700 per full-time student, it is suggested the Board consider applying the following formula for determining a) tuition, and b) student aid:

1. Request state appropriation for two/sevenths of education costs, or $200 per full-time student.

2. Charge tuition of balance of five/sevenths of educational costs, or $500 per full-time student.

3. In the first year, request an additional state appropriation equivalent to tuition income of $500 per full-time student, so that aid may be awarded to any student on the basis of merit and economic need, in the form of a scholarship or loan, or a combination sufficient to meet each student's needs.

4. Budget requests for student aid in subsequent years would be adjusted as necessary based on experience.

5. Consider applying this formula at appropriate educational cost levels to all State colleges.

Barnaby C. Keeney
Very Rev. Robert J. Slavin, O.P.

6. Pawtuxet Valley Community College

TIME OF ESTABLISHMENT AND RATE OF GROWTH

That the College be established in the spring of 1960 and immediate plans be formulated to open in the fall of 1962 with a first year enrollment of 250 students and a second year enrollment of 500 students. Long range plans should be made for the orderly growth of the college to accommodate 1,000 students by 1967-68, its 6th year of operation, and 2,000 students in 1980. A detailed summary of the estimated rate of growth is shown in the Table of Estimated Operating Costs and Physical Plant Needs.

LOCATION

The college should be located within reasonable access of the north-south freeway Interstate Route 95 and the proposed State Lincoln Ave. freeway. For detail see map on the inside of back cover.

COST OF PHYSICAL PLANT

An initial investment of $1,500,000 will be required in 1960 to provide physical plant facilities and equipment for 500 students in 1963. In addition, approximately $250,000 will be required for the acquisition of land, development of the site, and a minimum contingency allowance for construction.

COST OF CURRENT OPERATING BUDGET

The budget for the first year of operation, fiscal 1962-63 will require $192,500 for 250 students. Of this, $175,000 is for educational and general purposes, and $17,500 for auxiliary services. A more detailed statement is included in the growth table.

NATURE OF EDUCATIONAL PROGRAM

The college curricula should include a two-year college transfer program and a general two-year college program of liberal studies. In addition, it is recommended that the college seek counsel of an advisory committee of business, industry and other interested community leaders with respect to the establishment of appropriate technical and vocational programs.

Pawtuxet Valley Community College

Estimated Rate of Growth and Operating Cost

	Academic Year	Estimated Enrollment	Operating Budget		
			Educ. & Gen'l	Aux. Services	Total
First Phase					
1st Yr.	1962-63	250	$175,000	$17,500	$192,500
2nd Yr.	1963-64	500	350,000	35,000	385,000
Second Phase					
3rd Yr.	1964-65	625	437,500	43,750	481,250
4th Yr.	1965-66	750	525,000	52,500	577,500
Third Phase					
5th Yr.	1966-67	875	612,500	61,250	673,750
6th Yr.	1967-68	1,000	700,000	70,000	770,000
Ultimate Size	1980	2,000	-	-	-

Note: Budget estimates are in current dollar value.

Estimated Physical Plant Requirements

	Date of		Enrollment Capacity Needed	Square Ft. of space Needed	Estimated Cost*	Acres of Land Needed
	Start	Finish				
First Phase	1960	1962	500	68,250	$1,500,000	50
Second Phase	1962	1964	250	34,125	750,000	5
Third Phase	1964	1966	250	34,125	750,000	5
Total	-	1966	1,000	136,500	$3,000,000	60
Ultimate	-	1980	2,000	273,000	$6,000,000	80

*Estimated cost is for facilities and equipment only, does not include contingencies, land, or site development.

Note: Capital funds will need to be available in the indicated starting years for each phase.

WHAT IS THE DEMAND FOR COMMUNITY COLLEGE EDUCATION?

In February 1959, the Rhode Island Commission to Study Higher Education stated the total demand of R. I. residents for college in:

	1962	1965	1970	1980
Need will be -	15,350	19,700	25,900	32,600
Out-of-state and R. I. Private College enrollment will be -	8,100	9,600	12,000	14,800
Recommended expansion of R.I. publicly supported 4-year colleges to provide for -	4,750	6,000	8,000	11,500
Total now planned	12,850	15,600	20,000	26,300
Remaining Deficit	2,500	4,100	5,900	6,300

TO MEET THIS NEED:

The R.I. Commission on Higher Education Recommended Community Colleges to enroll			THE COMMUNITY COLLEGE MASTER PLAN to enroll
2,500	in	1962	250
4,100		1965	1,250
5,900		1970	3,300
6,300		1980	6,500

HOW WILL THE COMMUNITY COLLEGE MASTER PLAN MEET THE DEMAND?

The Committee Recommendation on page 7 provides for establishing three Community Colleges to open during the next six years. The Colleges will be located near the population center of the areas north, southwest and southeast of Providence.* The City of Providence is presently served by seven private colleges, and two state 4-year colleges, Rhode Island College and the Providence Center of the University of Rhode Island.

Three new colleges are planned to enroll 6,500 students by 1980 -

	Pawtuxet Valley	Blackstone Valley	Mount Hope	Total Enrollment
Scheduled to open in -	1962	1964	1966	-
1962	250	--	--	250
1965	750	500	--	1,250
1970	1,250	1,150	900	3,300
1980	2,000	2,500	2,000	6,500

*See map on the inside of back cover.

HOW MUCH WILL COMMUNITY COLLEGES COST?

TO OPERATE:

The Committee recommends an average yearly expenditure level of $700 per full-time student for educational and general purposes, plus an additional 10% for auxiliary services.

Estimated Cost for 500 Students

INCOME		EXPENDITURES	
State Appropriation and Student Fees	$350,000	Adm. & Gen'l	$ 70,000
		Instruction	227,500
		Library	17,500
		Phys. Plant Oper.	35,000
Total Ed. & Gen'l	350,000	Total Ed. & Gen'l	350,000
Auxiliary Services	35,000	Auxiliary Services	35,000
TOTAL	$385,000	TOTAL	$385,000

Total Annual Operating Cost would be

$192,500	for	250	students
385,000	for	500	students
577,500	for	750	students
770,000	for	1,000	students

HOW MUCH WILL COMMUNITY COLLEGES COST?

FOR PHYSICAL FACILITIES:

The Committee recommends an average capital cost per full-time student of $3,000.*

Estimated cost of physical facilities:

To provide for students	will require sq. ft. of space	and will cost
250	34,125	$ 750,000
500	68,250	1,500,000
750	102,375	2,250,000
1,000	136,500	3,000,000

*Total cost of $3,000 per full-time student is based on an average requirement of 136.5 square feet of space per student times an average construction cost of $22. per square foot.

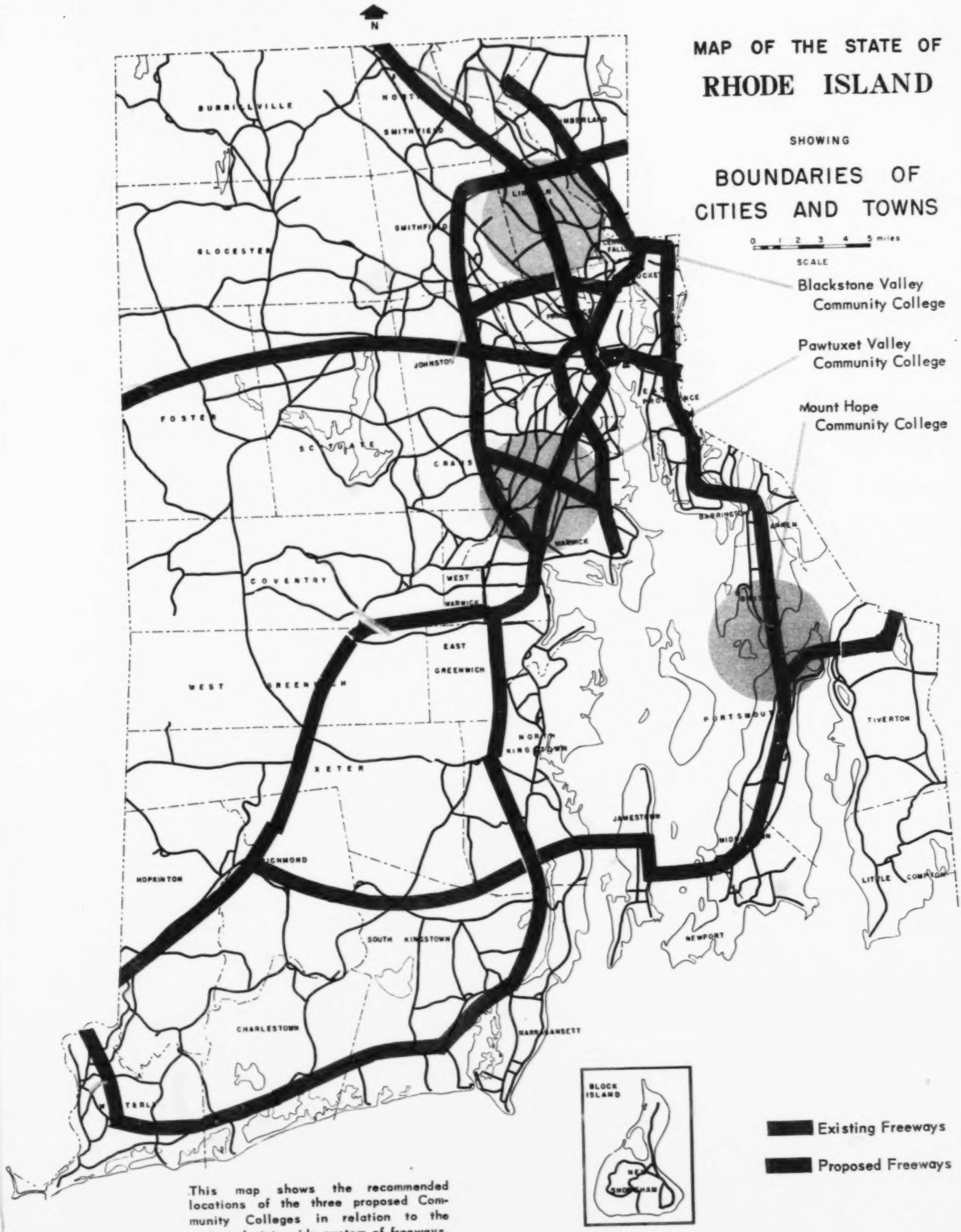
MAP OF THE STATE OF
RHODE ISLAND

SHOWING

BOUNDARIES OF CITIES AND TOWNS

0 1 2 3 4 5 miles

SCALE



This map shows the recommended locations of the three proposed Community Colleges in relation to the projected state-wide system of freeways.